

**BELLE CHASSE BRIDGE & TUNNEL REPLACEMENT  
PUBLIC-PRIVATE PARTNERSHIP PROJECT  
(STATE PROJECT No. H.004791)**

**SHORT- LIST**

<b>Proposer:</b>	<b>Connect One Bridging Partners</b>
Equity Members:	Kiewit Development Company John Laing Investment Ltd. DIF Infra 5 US LLC
Lead Contractor:	Kiewit Infrastructure South Co.
Lead Designer:	Volkert, Inc.
Tolling Operator:	American Roads, LLC
<b>Proposer:</b>	<b>Plenary Infrastructure Belle Chasse LLC</b>
Equity Members:	Plenary Group USA Concessions Ltd.
Lead Contractor:	Traylor Bros., Inc. and Massman Construction Co. Joint Venture
Lead Designer:	Huval & Associates, Inc.
Tolling Operator:	Plenary Group USA Concessions Ltd. And Kapsch TrafficCom USA, Inc.
<b>Proposer:</b>	<b>UBP Belle Chasse Development LLC</b>
Equity Members:	United Bridge Operating LLC Figg Bridge Group
Lead Contractor:	Belle Chasse Builders Joint Venture (a JV of Johnson Bros. Corporation and FIGG Bridge Builders)
Lead Designer:	FIGG Bridge Engineers
Tolling Operator:	UBP Dominion LLC